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QUESTION 1

Which process documents the business needs of a project and the new product, service, or other result that is intended to satisfy those requirements?

- A. Develop Project Management Plan
- B. Develop Project Charter
- C. Direct and Manage Project Execution
- D. Collect Requirements

Correct Answer: B

QUESTION 2

DRAG DROP

Match the project manager's sphere of influence with the associated primary role.

Select and Place:

<u>Project Manager's Sphere of Influence</u>		<u>Project Manager's Primary Role</u>
Professional discipline		Use informal and formal networks for communication among the sponsor, team, and stakeholders.
The industry		Advocate the project's value in interactions with other project managers to effectively gain the required resources and funding.
The project		Apply and transfer knowledge continuously to related professions.
The organization		Keep abreast of emerging technology developments and the changing market.

Correct Answer:

Project Manager's Sphere of Influence

Project Manager's Primary Role

	The project	Use informal and formal networks for communication among the sponsor, team, and stakeholders.
	Professional discipline	Advocate the project's value in interactions with other project managers to effectively gain the required resources and funding.
	The industry	Apply and transfer knowledge continuously to related professions.
	The organization	Keep abreast of emerging technology developments and the changing market.

QUESTION 3

Which process involves defining, preparing, and coordinating all subsidiary plans and integrating them into a comprehensive plan?

- A. Direct and Manage Project Work
- B. Develop Project Management Plan
- C. Plan Quality Management
- D. Monitor and Control Project Work

Correct Answer: B

QUESTION 4

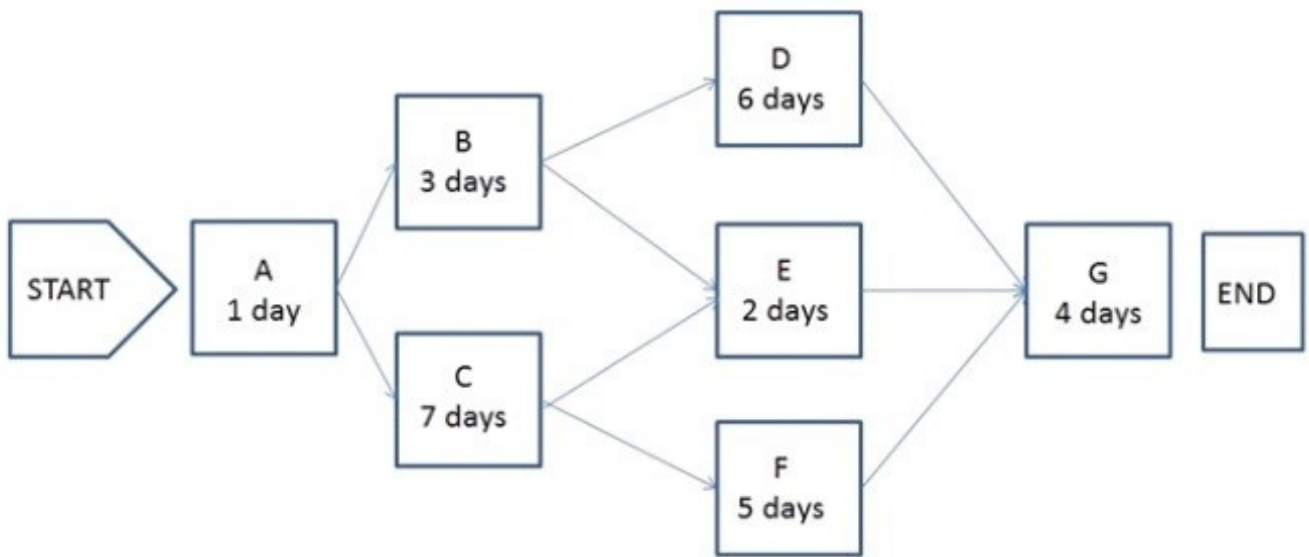
A risk may be graded into different priorities by which process?

- A. Risk monitoring and controlling
- B. Risk response planning
- C. Qualitative risk analysis
- D. Quantitative risk analysis

Correct Answer: C

QUESTION 5

The following is a network diagram for a project.



The critical path for the project is how many days in duration?

- A. 10
- B. 12
- C. 14
- D. 17

Correct Answer: D

QUESTION 6

Types of internal failure costs include:

- A. inspections.
- B. equipment and training.
- C. lost business.
- D. reworking and scrapping.

Correct Answer: D

QUESTION 7

What is the schedule performance index (SPI) using the following data? BAC = \$100,000 PV = \$50,000 AC = \$80,000 EV = \$40,000

- A. 1
- B. 0.4

C. 0.5

D. 0.8

Correct Answer: D

QUESTION 8

Which is an example of a technical project management skill?

A. Managing a project schedule

B. Developing a project delivery strategy

C. Establishing a project team

D. Understanding organizational objectives

Correct Answer: A

QUESTION 9

A project team submits a weekly progress report to the project manager. The project manager consolidates the same report and sends a complete progress report to the stakeholders.

What is this an example of?

A. Informal communication

B. Internal communication

C. Formal communication

D. Horizontal communication

Correct Answer: C

QUESTION 10

The zero duration of milestones in project planning occurs because milestones:

A. Are unpredictable and challenge the Plan Schedule Management process.

B. Occur at random times in the project plans.

C. Represent a moment in time such as a significant project point or event.

D. Represent both significant and insignificant points in the project and are difficult to anticipate.

Correct Answer: C

QUESTION 11

A process is defined as:

- A. A set of interrelated actions and activities performed to achieve a certain objective.
- B. A set of guidelines that explains how to carry out a particular task.
- C. The inputs for a task and the tools and techniques required to carry out the task.
- D. A collection of logically related project activities, usually culminating in the completion of a major deliverable.

Correct Answer: A

QUESTION 12

A project conducts regular standup meetings to keep everyone updated on what each one of them is working on. What type communication is this?

- A. Informal
- B. Unofficial
- C. Formal D. Hierarchical

Correct Answer: A

QUESTION 13

What is the name of the statistical method that helps identify which factors may influence specific variables of a product or process under development or in production?

- A. Failure modes and effects analysis
- B. Design of experiments
- C. Quality checklist
- D. Risk analysis

Correct Answer: B

QUESTION 14

Under which circumstances should multiple projects be grouped in a program?

- A. When they are needed to accomplish a set of goals and objectives for an organization
- B. When they have the same project manager and the same organizational unit

- C. When they have the same scope, budget, and schedule
- D. When they are from the same unit of the organization

Correct Answer: A

QUESTION 15

Which standard has interrelationships to other project management disciplines such as program management and portfolio management?

- A. Program Management Body of Knowledge Guide
- B. The Standard for Program Management
- C. Organizational Project Management Maturity Model (OPM3)
- D. Guide to the Project Management Body of Knowledge (PMBOK)

Correct Answer: D

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